Revised Request for Qualification (RFQ)
Selection of Asset Manager for O&M of space below Raja Garden flyover, New Delhi
Delhi Tourism and Transportation Development Corporation (DTTDC)
December 2012

GLOSSARY

Applicant(s) As defined in Clause 1.2.1 Application As defined in the Disclaimer **Application Due** As defined in Clause 1.1.3 **Asset Manager** As defined in Clause 1.1.1 Authority As defined in Clause 1.1.1 **Bids** As defined in Clause 1.2.3 **Bid Due Date** As defined in Clause 1.2.3 **Bid Security** As defined in Clause 1.2.4 **Bidders** As defined in Clause 1.1 **Bidding Documents** As defined in Clause 1.2.3 **Bidding Process** As defined in Clause 1.2.1 As defined in Clause 1.2.1 **Bid Stage Conflict of Interest** As defined in Clause 2.2.1(b) Consortium As defined in Clause 2.2.1(a) **Eligible Activities** As defined in Clause 3.2 **Financial Capacity** As defined in Clause 2.2.2 (B) **Highest Bidder** As defined in Clause 1.2.8 As defined in Clause 2.2.5 (g) Jt. Bidding Agreement **Lead Member** As defined in Clause 2.2.5 (c) LOA Letter of Award Member Member of a Consortium **Net Worth** As defined in Clause 2.2.3 (ii) **O&M** contract As defined in Clause 1.1.1 PPP Public Private Partnership As defined in Clause 1.1.1 **Project** As defined in Clause 1.2.1 Qualification **Qualification Stage** As defined in Clause 1.2.1 Re. or Rs. or INR Indian Rupee As defined in Clause 1.2.1 **RFP or Request for Proposals**

RFQ

SPV

Technical Capacity

The words and expressions beginning with capital letters and defined in this document shall, unless repugnant to the context, have the meaning ascribed thereto herein.

As defined in the Disclaimer

As defined in Clause 2.2.2 (A)

As defined in Clause 2.2.5

TABLE OF CONTENTS

SI. No.	Conte	ents	Page No.
	Gloss	sary	i
	Discla	aimer	iv
1	Introd	luction	1
-	1.1	Background	1
	1.2	Brief description of Bidding Process	1
	1.3	Schedule of Bidding Process	3
2	Instru	uctions to Applicants	4
	2A	General	4
	2.1	Scope of Application	4
	2.2	Eligibility of Applicants	4
	2.3	Change in composition of the Consortium	8
	2.4	Number of Applications and costs thereof	9
	2.5	Site visit and verification of information	9
	2.6	Acknowledgement by Applicant	9
	2.7	Right to accept or reject any or all Applications / Bids	9
	2B	Documents	10
	2.8	Contents of the RFQ	10
	2.9	Clarifications	10
	2.10	Amendment of RFQ	11
	2C	Preparation and Submission of Application	11
	2.11	Language	11
	2.12	Format and signing of Application	11
	2.13	Sealing and marking of Applications	12
	2.14	Application Due Date	13
	2.15	Late Applications	13
	2.16	Modifications/ substitution/ withdrawal of Applications	13
	2D	Evaluation Process	13
	2.17	Opening and Evaluation of Applications	13
	2.18 2.19	Confidentiality Tests of responsiveness	14 14
		Tests of responsiveness Clarifications	
	2.20	Ciamications	15
	2E	Qualification and Bidding	15
	2.21	Short-listing and notification	15
	2.22	Submission of Bids	16
	2.23	Proprietary data	16
	2.24	Correspondence with the Applicant	16
3		ia for Evaluation	17
	3.1	Evaluation parameters	17
	3.2	Eligible Activities	17
	3.3	Technical Capacity for purposes of evaluation	17
	3.4	Details of Experience	18
	3.5	Financial information for purposes of evaluation	18

	3.6	Short-lis	ting of Applicants	18
4	Fraud	and Cor	rupt Practices	19
5	Pre-A	pplicatio	n Conference	21
6	Misce	llaneous	3	22
	Apper	ndices		
I	Forma	at for App	lication	23
	Annex	(– I	Details of Applicant	26
	Annex	(– II	Technical Capacity of Applicant	28
	Annex	(– III	Financial Capacity of Applicant	30
	Annex	(– IV	Statement of Legal Capacity	32
II	Forma	at for Pow	ver of Attorney for signing of Application	33
III	Forma	at for Pow	ver of Attorney for Lead Member of Consortium	35
IV	Forma	at for Join	t Bidding Agreement for Consortium	37
V	Projec	t informa	tion	41

DISCLAIMER

The information contained in this Request for Qualification document (the "**RFQ**") or subsequently provided to Applicant(s), whether verbally or in documentary or any other form, by or on behalf of the Authority or any of its employees or advisors, is provided to Applicant(s) on the terms and conditions set out in this RFQ and such other terms and conditions subject to which such information is provided.

This RFQ is not an agreement and is neither an offer nor invitation by the Authority to the prospective Applicants or any other person. The purpose of this RFQ is to provide interested parties with information that may be useful to them in the formulation of their Application for qualification pursuant to this RFQ (the "Application"). This RFQ includes statements, which reflect various assumptions and assessments arrived at by the Authority in relation to the Project. Such assumptions, assessments and statements do not purport to contain all the information that each Applicant may require. This RFQ may not be appropriate for all persons, and it is not possible for the Authority, its employees or advisors to consider the investment objectives, financial situation and particular needs of each party who reads or uses this RFQ. The assumptions, assessments, statements and information contained in this RFQ may not be complete, accurate, adequate or correct. Each Applicant should therefore, conduct its own investigations and analysis and should check the accuracy, adequacy, correctness, reliability and completeness of the assumptions, assessments, statements and information contained in this RFQ and obtain independent advice from appropriate sources.

Information provided in this RFQ to the Applicant(s) is on a wide range of matters, some of which may depend upon interpretation of law. The information given is not intended to be an exhaustive account of statutory requirements and should not be regarded as a complete or authoritative statement of law. The Authority accepts no responsibility for the accuracy or otherwise for any interpretation or opinion on law expressed herein.

The Authority, its employees and advisors make no representation or warranty and shall have no liability to any person, including any Applicant or Bidder, under any law, statute, rules or regulations or tort, principles of restitution or unjust enrichment or otherwise for any loss, damages, cost or expense which may arise from or be incurred or suffered on account of anything contained in this RFQ or otherwise, including the accuracy, adequacy, correctness, completeness or reliability of the RFQ and any assessment, assumption, statement or information contained therein or deemed to form part of this RFQ or arising in any way with prequalification of Applicants for participation in the Bidding Process.

The Authority also accepts no liability of any nature whether resulting from negligence or otherwise howsoever caused arising from reliance of any Applicant upon the statements contained in this RFQ.

The Authority may, in its absolute discretion but without being under any obligation to do so, update, amend or supplement the information, assessment or assumptions contained in this RFQ.

The issue of this RFQ does not imply that the Authority is bound to select and short-list prequalified Applications for Bid Stage or to appoint the selected Bidder or Asset Manager, as the case may be, for the Project and the Authority reserves the right to reject all or any of the Applications or Bids without assigning any reasons whatsoever.

The Applicant shall bear all its costs associated with or relating to the preparation and submission of its Application including but not limited to preparation, copying, postage, delivery fees, expenses associated with any demonstrations or presentations which may be required by the Authority or any other costs incurred in connection with or relating to its Application. All such costs and expenses will remain with the Applicant and the Authority shall not be liable in any

manner whatsoever for the same or for any other costs or other expenses incurred by an Applicant in preparation or submission of the Application, regardless of the conduct or outcome of the Bidding Process.

Delhi Tourism and Transportation Development Corporation

1. INTRODUCTION

1.1 Background

The Delhi Tourism and Transportation Development Corporation (DTTDC) (the "Authority") is engaged in the promotion of tourism and related activities in New Delhi and as part of this endeavour, the Authority has decided to undertake operations and maintenance of the developed space below the Raja Garden flyover (the "Project") through Public-Private Partnership (the "PPP") on Operations and Maintenance (the "O&M") basis, and has decided to carry out the bidding process for selection of a private entity as the bidder to whom the Project may be awarded. A brief description of the project may be seen in the Appendix V of this document.

The Authority intends to pre-qualify and short-list suitable Applicants (the "Bidders") who will be eligible for participation in the Bid Stage, for awarding the Project through an open competitive bidding process in accordance with the procedure set out herein.

- 1.1.1 The selected Bidder, who is either a company incorporated under the Indian Companies Act, 1956 or a combination of companies incorporated under the Indian Companies Act, 1956 (the "Asset Manager") shall be responsible for operation and maintenance of the Project under and in accordance with the provisions of a 15 years (fifteen year) O&M contract (the "O&M contract") to be entered into between the Asset Manager and the Authority in the form provided by the Authority as part of the Bidding Documents pursuant hereto.
- 1.1.2 The scope of work for Asset Manager will broadly include operations, maintenance, marketing and management of the facility during the O&M Contract.
- 1.1.3 The Authority shall receive Applications pursuant to this RFQ in accordance with the terms set forth herein as modified, altered, amended and clarified from time to time by the Authority, and all Applications shall be prepared and submitted in accordance with such terms on or before the date specified in Clause 1.3 for submission of Applications (the "Application Due Date").

1.2 Brief description of Bidding Process

1.2.1 The Authority has adopted a two-stage process (collectively referred to as the "Bidding Process") for selection of the bidder for award of the Project. The first stage (the "Qualification Stage") of the process involves qualification (the "Qualification") of interested parties/ consortia who make an Application in accordance with the provisions of this RFQ (the "Applicant", which expression shall, unless repugnant to the context, include the Members of the Consortium). Prior to making an Application, the Applicant shall pay to the Authority a sum of Rs 1,000 (Rupees one thousand) as the cost of the RFQ process. At the end of this stage, the Authority expects to announce a short-list of suitable pre-qualified Applicants who shall be eligible for participation in the second stage of the Bidding Process (the "Bid Stage") comprising Request for Proposals (the "Request for Proposals" or "RFP").

- 1.2.2 In the Qualification Stage, Applicants would be required to furnish all the information specified in this RFQ. Only those Applicants that are pre-qualified and short-listed by the Authority shall be invited to submit their Bids for the Project. The Authority is likely to provide a comparatively short time span for submission of the Bids for the Project. The Applicants are, therefore, advised to visit the site and familiarize themselves with the Project.
- 1.2.3 In the Bid Stage, the Bidders will be called upon to submit their business plan and financial offers (the "Bids") in accordance with the RFP and other documents to be provided by the Authority (collectively the "Bidding Documents"). The Bidding Documents for the Project will be provided to every Bidder on payment of Rs. 1,000 (Rs. one thousand only). The Bid shall be valid for a period of not less than 120 days from the date specified in Clause 1.3 for submission of bids (the "Bid Due Date").
- 1.2.4 In terms of the RFP, a Bidder will be required to deposit, along with its Bid, a bid security of Rs. 1.50 lakhs (Rupees one lakh and fifty thousand only) (the "Bid Security"), refundable no later than 60 (sixty) days from the Bid Due Date, except in the case of the selected Bidder whose Bid Security shall be retained till it has provided a Performance Security under the O&M contract. The Bidders will have an option to provide Bid Security in the form of a demand draft or a bank guarantee acceptable to the Authority¹ and in such event, the validity period of the demand draft or bank guarantee, as the case may be, shall not be less than 180 (one hundred and eighty) days from the Bid Due Date, inclusive of a claim period of 60 (sixty) days, and may be extended as may be mutually agreed between the Authority and the Bidder from time to time. The Bid shall be summarily rejected if it is not accompanied by the Bid Security.
- 1.2.5 An Evaluation Committee shall be constituted by the Authority in order to assess the responsiveness of the business plan in respect to practicality of implementation. The Committee shall evaluate the business plan on the basis of the various parameters as detailed in the RFP. All the Bidders would be expected to make a presentation of the business plan to the Evaluation Committee constituted for the purpose of this Project. The objective of the above assessment shall not be to "rank" the Bids but to establish the appropriateness of business plan of the Bidders for operating the Project Site. A Bidder will have to score at least 60% marks for qualification for the next stage of the evaluation of the financial offer. The financial offer shall be returned unopened to the Bidders whose business plan proposal is found to be unacceptable. The financial offer evaluation seeks to select the Bidder offering the best commercial terms. Generally, the Highest Bidder shall be the selected Bidder. The remaining Bidders shall be kept in reserve and may, in accordance with the process specified in the RFP, be invited to match the Bid submitted by the Highest Bidder in case such Highest Bidder withdraws or is not selected for any reason. In the event that none of the other Bidders match the Bid of the Highest Bidder, the Authority may, in its discretion, invite fresh Bids from the remaining Bidders or annul the Bidding Process, as the case may be.
- 1.2.6 During the Bid Stage, Bidders are invited to examine the Project in greater detail, and to carry out, at their cost, such studies as may be required for submitting their respective Bids for award of the contract including implementation of the Project.
- 1.2.7 As part of the Bidding Documents, the Authority will provide a draft O&M contract prepared by the Authority and other information pertaining/ relevant to the Project available with it.

-

¹ The format for the bank guarantee is a part of the RFP document

1.2.8 Financial offer will be invited for the Project on the basis of gross revenue sharing quoted by a Bidder for implementing the Project in the form of annual gross revenue sharing percentage to the Authority for award of the contract. The annual gross revenue sharing percentage shall constitute the sole criteria for evaluation of financial offers. The Project shall be awarded to the Bidder who quotes highest annual gross revenue sharing percentage with the Authority. The minimum annual gross revenue sharing percentage has been fixed at 5% per annum. If any Bidder quotes annual gross revenue sharing percentage below 5% per annum, the bid will be rejected. The annual gross revenue sharing amount will be payable by the Bidder to the Authority at the end of each year. The annual gross revenue sharing percentage quoted by the Bidder shall be same for all the years during the contract period.

In this RFQ, the term "Highest Bidder" shall mean the Bidder who is offering the highest gross revenue sharing percentage to the Authority.

- 1.2.9 The Asset Manager shall be entitled to levy and charge lease or rental fee from users of the Project.
- 1.2.10 No premium is payable at beginning of first year. However, the Asset Manager will have to pay annual premium of Rs 5 lakhs at the beginning of second year and Rs 10 lakhs at the beginning of the third year. The Asset Manager will be required to pay annual premium of Rs 30 lakhs to DTTDC at the beginning of fourth year, which shall be escalated at rate of 7% per annum from fifth year onwards and payable until the end of contract period. Further and other details of the process to be followed at the Bid Stage and the terms thereof will be spelt out in the Bidding Documents.
- 1.2.11 Any queries or request for additional information concerning this RFQ shall be submitted in writing or by fax and e-mail to the officer designated in Clause 2.13.3 below. The envelopes/ communications shall clearly bear the following identification/ title:

"Queries/ Request for Additional Information: RFQ for Selection of Asset Manager for O&M of space below Raja Garden flyover, New Delhi".

1.3 Schedule of Bidding Process

The Authority shall endeavour to adhere to the following schedule:

	Event Description	Date
	Qualification stage	
1.	Last date for receiving queries	6 th December, 2012
2.	Pre-Application Conference	10 th December, 2012
3.	Authority response to queries latest by	18 th December, 2012
4.	Application Due Date	22 nd January, 2013
5.	Announcement of short-list	11 th February, 2013

2. INSTRUCTIONS TO APPLICANTS

A. General

2.1 Scope of Application

- 2.1.1 The Authority wishes to receive Applications for Qualification in order to short-list experienced and capable Applicants for the Bid Stage.
- 2.1.2 Short-listed Applicants may be subsequently invited to submit the Bids for the Project.

2.2 Eligibility of Applicants

- 2.2.1 For determining the eligibility of Applicants for their pre-qualification hereunder, the following shall apply:
 - a. The Applicant for pre-qualification may be a company or a group of companies (the "Consortium") with a formal intent to enter into an agreement or under an existing agreement to form a Consortium incorporated under Indian Companies Act, 1956, coming together to implement the Project. However, no Applicant applying individually or as a member of a Consortium, as the case may be, can be member of another Applicant. The term Applicant used herein would apply to both a single entity and a Consortium. A Consortium shall be eligible for consideration subject to the conditions set out in Clause 2.2.5 below.
 - b. An Applicant shall not have a conflict of interest (the "Conflict of Interest") that affects the Bidding Process. Any Applicant found to have a Conflict of Interest shall be disqualified. An Applicant shall be deemed to have a Conflict of Interest affecting the Bidding Process, if:
 - the Applicant, its Member or Associate (or any constituent thereof) and any other Applicant, its Member or any Associate thereof (or any constituent thereof) have common controlling shareholders or other ownership interest; provided that this disqualification shall not apply in cases where the direct or indirect shareholding of an Applicant its Member or an Associate thereof (or any shareholder thereof having a shareholding of more than 5 per cent of the paid up and subscribed share capital of such Applicant, Member or Associate, as the case may be) in the other Applicant, its Member or Associate is less than 5 per cent of the subscribed and paid up equity share capital thereof; provided further that this disqualification shall not apply to any ownership by a bank, insurance company, pension fund or a public financial institution referred to in section 4A of the Companies Act, 1956. For the purposes of this Clause 2.2.1 (b), indirect shareholding held through one or more intermediate persons shall be computed as follows: (aa) where any intermediary is controlled by a person through management control or otherwise, the entire shareholding held by such controlled intermediary in any other person (the "Subject Person") shall be taken into account for computing the shareholding of such controlling person in the Subject Person; and (bb) subject always to subclause (aa) above, where a person does not exercise control over an intermediary, which has shareholding in the Subject Person, the computation of indirect shareholding of such person in the Subject Person shall be undertaken on a proportionate basis; provided, however, that no such shareholding shall be reckoned under this sub-clause (bb) if the

- shareholding of such person in the intermediary is less than 26% of the subscribed and paid up equity shareholding of such intermediary; or
- ii. a constituent of such Applicant is also a constituent of another Applicant; or
- iii. such Applicant, or any Associate thereof receives or has received any direct or indirect subsidy, grant, concessional loan or subordinated debt from any other Applicant, or any Associate thereof or has provided any such subsidy, grant, concessional loan or subordinated debt to any other Applicant, its Member or any Associate thereof; or
- iv. such Applicant has the same legal representative for purposes of this Application as any other Applicant; or
- v. such Applicant, or any Associate thereof has a relationship with another Applicant, or any Associate thereof, directly or through common third party/ parties, that puts either or both of them in a position to have access to each others' information about, or to influence the Application of either or each other; or
- vi. such Applicant, or any Associate thereof has participated as a consultant to the Authority in the preparation of any documents, design or technical specifications of the Project.
- c. An Applicant shall be liable for disqualification if any legal, financial or technical adviser of the Authority in relation to the Project is engaged by the Applicant, its Member or any Associate thereof, as the case may be, in any manner for matters related to or incidental to the Project. For the avoidance of doubt, this disqualification shall not apply where such adviser was engaged by the Applicant, its Member or Associate in the past but its assignment expired or was terminated 6 (six) months prior to the date of issue of this RFQ. Nor will this disqualification apply where such adviser is engaged after a period of 3 (three) years from the date of signing of contract of the Project.

In case an Applicant is a Consortium, then the term Applicant as used in this Clause 2.2.1, shall include each Member of such Consortium.

- 2.2.2 To be eligible for pre-qualification and short-listing, an Applicant shall fulfill the following conditions of eligibility:
 - A. Technical Capacity: For demonstrating technical capacity and experience (the "Technical Capacity"), the Applicant shall, over the past 3 (three) financial years preceding the Application Due Date, have:
 - i. Minimum Average Annual Turnover equivalent to Rs 2.5 crores (rupees two and half crores only) in the immediately preceding last three years.
 - ii. Minimum Average Annual Turnover equivalent to Rs 50 lakhs (rupees fifty lakhs only) in the immediately preceding last three years from Eligible Activities as provided in Clause 3.2.
 - B. Financial Capacity: The Applicant shall have a minimum Net Worth (the "Financial Capacity") of Rs 25 lakhs (rupees twenty five lakhs only) at the close of the preceding financial year.

In case of a Consortium, the combined technical capacity and net worth of those Members, who have and shall continue to have an equity share of at least 26% (twenty six per cent) each in the SPV, should satisfy the above conditions of eligibility; provided that each such Member shall, for a period of 5 (five) years from the date of

signing of contract of the Project, hold equity share capital not less than 26% (twenty six per cent) of the subscribed and paid up equity of the SPV.

- 2.2.3 The Applicants shall enclose with its Application, to be submitted as per the format at Appendix-I, complete with its Annexes, the following:
 - i. The applicant shall provide Certificate(s) from its statutory auditors² specifying the total turnover and total turnover from Eligible Activities, during the past 3 years as specified in Clause 3.2.
 - ii. Certificate(s) from its statutory auditors specifying the net worth of the Applicant, as at the close of the preceding financial year, and also specifying that the methodology adopted for calculating such net worth conforms to the provisions of this Clause 2.2.3 (ii). For the purposes of this RFQ, net worth (the "Net Worth") shall mean the sum of subscribed and paid up equity and reserves from which shall be deducted the sum of revaluation reserves, miscellaneous expenditure not written off and reserves not available for distribution to equity share holders.
 - iii. The Applicant should furnish documentary evidence in form of work order/completion certificate for activities organized for clients or in form of brochures for activities organized by Applicant on its own in support of its claim of Technical Capacity for revenues from Eligible Activities.
- 2.2.4 The Applicant should submit a Power of Attorney as per the format at Appendix-II, authorising the signatory of the Application to commit the Applicant. In the case of a Consortium, the Members should submit a Power of Attorney in favour of the Lead Member as per format at Appendix-III.
- 2.2.5 Where the Applicant is a single entity, it may be required to form an appropriate Special Purpose Vehicle, incorporated under the Indian Companies Act, 1956 (the "SPV"), to execute the O&M contract and implement the Project. In case the Applicant is a Consortium, it shall, in addition to forming an SPV, comply with the following additional requirements:
 - a. Number of members in a consortium shall not exceed 3 (three);
 - b. subject to the provisions of sub-clause (a) above, the Application should contain the information required for each member of the consortium;
 - c. members of the Consortium shall nominate one member as the lead member (the "Lead Member"), who shall have an equity share holding of at least 26% (twenty six per cent) of the paid up and subscribed equity of the SPV. The nomination(s) shall be supported by a Power of Attorney, as per the format at Appendix-III, signed by all the other members of the Consortium;
 - d. the Application should include a brief description of the roles and responsibilities of individual members, particularly with reference to financial and technical obligations;
 - e. an individual Applicant cannot at the same time be member of a Consortium applying for pre-qualification. Further, a member of a

_

² In case duly certified audited annual financial statements containing explicitly the requisite details are provided, a separate certification by statutory auditors would not be necessary in respect of Clause 2.2.3 (ii)

- particular Applicant Consortium cannot be member of any other Applicant Consortium applying for pre-qualification:
- f. the members of a Consortium shall form an appropriate SPV to execute the Project, if awarded to the Consortium;
- g. members of the Consortium shall enter into a binding Joint Bidding Agreement, substantially in the form specified at Appendix-IV (the "Jt. Bidding Agreement"), for the purpose of making the Application and submitting a Bid in the event of being short-listed. The Jt. Bidding Agreement, to be submitted along with the Application, shall, inter alia:
 - i. convey the intent to form an SPV with shareholding/ ownership equity commitment(s) in accordance with this RFQ, which would enter into the O&M contract and subsequently perform all the obligations of the Asset Manager in terms of the O&M contract, in case the contract to undertake the Project is awarded to the Consortium;
 - ii. clearly outline the proposed roles and responsibilities, if any, of each member;
 - iii. commit the minimum equity stake to be held by each member;
 - iv. commit that each of the members, whose experience will be evaluated for the purposes of this RFQ, shall subscribe to 26% (twenty six per cent) or more of the paid up and subscribed equity of the SPV and shall further commit that each such member shall, for a period of 5 (five) years from the date of signing of the contract of the Project, hold equity share capital not less than 26% (twenty six per cent) of the subscribed and paid up equity share capital of the SPV;
 - v. members of the Consortium undertake that they shall collectively hold at least 51% (fifty one per cent) of the subscribed and paid up equity of the SPV at all times until the end of the contract period of the Project; and
 - vi. the Lead Member undertake that it will hold at least 26% (twenty six per cent) of the subscribed and paid up equity of the SPV at all times until the end of the contract period of the Project.
- h. except as provided under this RFQ and the Bidding Documents, there shall not be any amendment to the Jt. Bidding Agreement without the prior written consent of the Authority.
- 2.2.6 Any entity which has been barred by the Government of India, Government of NCT and DTTDC from participating in any project (BOT or otherwise), and the bar subsists as on the date of Application, would not be eligible to submit an Application, either individually or as member of a Consortium.
- 2.2.7 An Applicant including any Consortium Member or Associate should, in the last 3 (three) years, have neither failed to perform on any contract, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award against the Applicant, Consortium Member or Associate, as the case may be, nor has been expelled from any project or contract by any public entity nor have had any contract terminated any public entity for breach by such Applicant, Consortium Member or Associate.

- 2.2.8 The following conditions shall be adhered to while submitting an Application:
 - Applicants should attach clearly marked and referenced continuation sheets in the event that the space provided in the prescribed forms in the Annexes is insufficient. Alternatively, Applicants may format the prescribed forms making due provision for incorporation of the requested information;
 - b. Information supplied by an Applicant (or other constituent Member if the Applicant is a Consortium) must apply to the Applicant or Member named in the Application and not, unless specifically requested, to other associated companies or firms. Invitation to submit Bids will be issued only to Applicants whose identity and/ or constitution is identical to that at pre-qualification;
 - c. In responding to the pre-qualification submissions, Applicants should demonstrate their capabilities in accordance with Clause 3.1 below; and
 - d. In case the Applicant is a Consortium, each Member should substantially satisfy the pre-qualification requirements to the extent specified herein.
- 2.2.9 Notwithstanding anything to the contrary contained herein, in the event that the Application Due Date falls within three months of the closing of the latest financial year of an Applicant, it shall ignore such financial year for the purposes of its Application and furnish all its information and certification with reference to the 3 (three) years or 1 (one) year, as the case may be, preceding its latest financial year. For the avoidance of doubt, financial year shall, for the purposes of an Application hereunder, mean the accounting year followed by the Applicant in the course of its normal business.
- 2.2.10 This bid is open to Bidders registered in India.

2.3 Change in composition of the Consortium

- 2.3.1 Change in the composition of a Consortium will not be permitted by the Authority during the Qualification Stage.
- 2.3.2 Where the Bidder is a Consortium, change in the composition of a Consortium may be permitted by the Authority during the Bid Stage, only where:
 - a. the Application for such change is made no later than 15 (fifteen) days prior to the Bid Due Date:
 - b. the Lead Member continues to be the Lead Member of the Consortium;
 - c. the substitute is at least equal, in terms of Technical Capacity, to the Consortium Member who is sought to be substituted and the modified Consortium shall continue to meet the pre-qualification and short-listing criteria for Applicants; and
 - d. the new Member(s) expressly adopt(s) the Application already made on behalf of the Consortium as if it were a party to it originally, and is not an Applicant/Member of any other Consortium bidding for this Project.
- 2.3.3 Approval for change in the composition of a Consortium shall be at the sole discretion of the Authority and must be approved by the Authority in writing.
- 2.3.4 The modified/ reconstituted Consortium shall submit a revised Jt. Bidding Agreement before the Bid Due Date.

2.3.5 Notwithstanding anything to the contrary contained in sub-clause (b) (i) of Clause 2.2.1, an Applicant may, within 10 (ten) days after the Application Due Date, remove from its Consortium any Member who suffers from a Conflict of Interest, and such removal shall be deemed to cure the Conflict of Interest arising in respect thereof.

2.4 Number of Applications and costs thereof

- 2.4.1 No Applicant shall submit more than one Application for the Project. An Applicant applying individually or as a member of a Consortium shall not be entitled to submit another Application either individually or as a member of any Consortium, as the case may be.
- 2.4.2 The Applicants shall be responsible for all of the costs associated with the preparation of their Applications and their participation in the Bid Process. The Authority will not be responsible or in any way liable for such costs, regardless of the conduct or outcome of the Bidding Process.

2.5 Site visit and verification of information

Applicants are encouraged to submit their respective Applications after visiting the Project site and ascertaining for themselves the site conditions, traffic, location, surroundings, access to site, applicable laws and regulations, and any other matter considered relevant by them.

2.6 Acknowledgement by Applicant

- 2.6.1 It shall be deemed that by submitting the Application, the Applicant has:
 - a. made a complete and careful examination of the RFQ;
 - b. received all relevant information requested from the Authority;
 - c. accepted the risk of inadequacy, error or mistake in the information provided in the RFQ or furnished by or on behalf of the Authority relating to any of the matters referred to in Clause 2.4 above; and
 - d. agreed to be bound by the undertakings provided by it under and in terms hereof.
- 2.6.2 The Authority shall not be liable for any omission, mistake or error in respect of any of the above or on account of any matter or thing arising out of or concerning or relating to the RFQ or the Bidding Process, including any error or mistake therein or in any information or data given by the Authority.

2.7 Right to accept or reject any or all Applications/ Bids

- 2.7.1 Notwithstanding anything contained in this RFQ, the Authority reserves the right to accept or reject any Application and to annul the Bidding Process and reject all Applications/ Bids, at any time without any liability or any obligation for such acceptance, rejection or annulment, and without assigning any reasons therefore. In the event that the Authority rejects or annuls all the Bids, it may, in its discretion, invite all eligible Bidders to submit fresh Bids hereunder.
- 2.7.2 The Authority reserves the right to reject any Application and/ or Bid if:
 - a. at any time, a material misrepresentation is made or uncovered, or
 - b. the Applicant does not provide, within the time specified by the Authority, the supplemental information sought by the Authority for evaluation of the Application.

If the Applicant/Bidder is a Consortium, then the entire Consortium may be disqualified/ rejected. If such disqualification/ rejection occurs after the Bids have been opened and the Highest Bidder gets disqualified/ rejected, then the Authority reserves the right to:

- i. invite the remaining Bidders to match the Highest Bidder/ submit their Bids in accordance with the RFP; or
- take any such measure as may be deemed fit in the sole discretion of the Authority, including annulment of the Bidding Process.
- 2.7.3 In case it is found during the evaluation or at any time before signing of the O&M contract or after its execution and during the period of subsistence thereof, including the rights thereby granted by the Authority, that one or more of the prequalification conditions have not been met by the Applicant, or the Applicant has made material misrepresentation or has given any materially incorrect or false information, the Applicant shall be disqualified forthwith if not yet appointed as the Asset Manager either by issue of the LOA or entering into of the O&M contract, and if the Applicant/SPV has already been issued the LOA or has entered into the O&M contract, as the case may be, the same shall, notwithstanding anything to the contrary contained therein or in this RFQ, be liable to be terminated, by a communication in writing by the Authority to the Applicant, without the Authority being liable in any manner whatsoever to the Applicant and without prejudice to any other right or remedy which the Authority may have under this RFQ, the Bidding Documents, the O&M contract or under applicable law.
- 2.7.4 The Authority reserves the right to verify all statements, information and documents submitted by the Applicant in response to the RFQ. Any such verification or lack of such verification by the Authority shall not relieve the Applicant of its obligations or liabilities hereunder nor will it affect any rights of the Authority there under.

B DOCUMENTS

2.8 Contents of the RFQ

This RFQ comprises the disclaimer set forth hereinabove, the contents as listed below, and will additionally include any Addenda issued in accordance with Clause 2.10.

Invitation for Qualification

Section 1. Introduction

Section 2. Instructions to Applicants
Section 3. Criteria for Evaluation
Section 4. Fraud & Corrupt Practices
Section 5. Pre Application Conference

Section 6. Miscellaneous

Appendices

- I. Letter comprising the Application
- II. Power of Attorney for signing of Application
- III. Power of Attorney for Lead Member of Consortium
- IV. Joint Bidding Agreement for Consortium

2.9 Clarifications

- 2.9.1 Applicants requiring any clarification on the RFQ may notify the Authority in writing or by fax and e-mail in accordance with Clause 1.2.11. They should send in their queries before the date specified in the schedule of Bidding Process contained in Clause 1.3. The Authority shall endeavour to respond to the queries within the period specified therein, but no later than 10 (ten) days prior to the Application Due Date. The responses will be sent by fax and/or e-mail. The Authority will forward all the queries and its responses thereto, to all purchasers of the RFQ without identifying the source of queries.
- 2.9.2 The Authority shall endeavour to respond to the questions raised or clarifications sought by the Applicants. However, the Authority reserves the right not to respond to any question or provide any clarification, in its sole discretion, and nothing in this Clause shall be taken or read as compelling or requiring the Authority to respond to any question or to provide any clarification.
- 2.9.3 The Authority may also on its own motion, if deemed necessary, issue interpretations and clarifications to all Applicants. All clarifications and interpretations issued by the Authority shall be deemed to be part of the RFQ. Verbal clarifications and information given by Authority or its employees or representatives shall not in any way or manner be binding on the Authority.

2.10 Amendment of RFQ

- 2.10.1 At any time prior to the deadline for submission of Application, the Authority may, for any reason, whether at its own initiative or in response to clarifications requested by an Applicant, modify the RFQ by the issuance of Addenda.
- 2.10.2 Any Addendum thus issued will be sent in writing to all those who have purchased the RFQ.
- 2.10.3 In order to afford the Applicants a reasonable time for taking an Addendum into account, or for any other reason, the Authority may, in its sole discretion, extend the Application Due Date.

C PREPARATION AND SUBMISSION OF APPLICATION

2.11 Language

The Application and all related correspondence and documents in relation to the Bidding Process shall be in English language. Supporting documents and printed literature furnished by the Applicant with the Application may be in any other language provided that they are accompanied by translations of all the pertinent passages in the English language, duly authenticated and certified by the Applicant. Supporting materials, which are not translated into English, may not be considered. For the purpose of interpretation and evaluation of the Application, the English language translation shall prevail.

2.12 Format and signing of Application

2.12.1 The Applicant shall provide all the information sought under this RFQ. The Authority will evaluate only those Applications that are received in the required formats and complete in all respects. Incomplete and /or conditional Applications shall be liable to rejection.

- 2.12.2 The Applicant shall prepare 1 (one) original set of the Application (together with originals/ copies of documents required to be submitted along therewith pursuant to this RFQ) and clearly marked "ORIGINAL". In addition, the Applicant shall submit 1 (one) copy of the Application, alongwith documents required to be submitted along therewith pursuant to this RFQ, marked "COPY". The Applicant shall also provide 2 (two) soft copies on Compact Disc (CD). In the event of any discrepancy between the original and the copy, the original shall prevail.
- 2.12.3 The Application and its copy shall be typed or written in indelible ink and signed by the authorised signatory of the Applicant who shall also initial each page in blue ink. In case of printed and published documents, only the cover shall be initialled. All the alterations, omissions, additions or any other amendments made to the Application shall be initialled by the person(s) signing the Application. The Application shall contain page numbers and shall be bound together in hard cover.

2.13 Sealing and Marking of Applications

2.13.1 The Applicant shall submit the Application in the format specified at Appendix-I, together with the documents specified in Clause 2.13.2, and seal it in an envelope and mark the envelope as "APPLICATION". The Applicant shall seal the original and the copy of the Application, together with their respective enclosures, in separate envelopes duly marking the envelopes as "ORIGINAL" and "COPY". The envelopes shall then be sealed in an outer envelope which shall also be marked in accordance with Clauses 2.13.2 and 2.13.3.

2.13.2 Each envelope shall contain:

- i. Application in the prescribed format (Appendix-I) along with Annexes and supporting documents;
- ii. Power of Attorney for signing the Application as per the format at Appendix-II;
- iii. if applicable, the Power of Attorney for Lead Member of Consortium as per the format at Appendix-III;
- iv. copy of the Jt. Bidding Agreement, in case of a Consortium, substantially in the format at Appendix-IV;
- v. copy of Memorandum and Articles of Association.
- vi. copies of Applicant's duly audited balance sheet and profit and loss account for the preceding three years; and

Each of the envelopes shall clearly bear the following identification:

"Application for Qualification: Selection of Asset Manager for O&M of space below Raja Garden flyover, New Delhi"

and shall clearly indicate the name and address of the Applicant. In addition, the Application Due Date should be indicated on the right hand corner of each of the envelopes.

2.13.3 Each of the envelopes shall be addressed to:

ATTN. OF: Mr. Binay Bhushan

DESIGNATION: General Manager, Delhi Tourism and Transportation

Development Corporation (DTTDC)

ADDRESS: 18-A, DDA SCO Complex, Defense Colony,

New Delhi-110024 011-24611712 FAX NO: 011-24610500

E-MAIL ADDRESS gm@delhitourism.gov.in

2.13.4 If the envelopes are not sealed and marked as instructed above, the Authority assumes no responsibility for the misplacement or premature opening of the contents of the Application and consequent losses, if any, suffered by the Applicant.

2.13.5 Applications submitted by fax, telex, telegram or e-mail shall not be entertained and shall be rejected.

2.14 Application Due Date

- 2.14.1 Applications should be submitted before 1100 hours IST on the Application Due Date, at the address provided in Clause 2.13.3 in the manner and form as detailed in this RFQ. A receipt thereof should be obtained from the person specified in Clause 2.13.3.
- 2.14.2 The Authority may, in its sole discretion, extend the Application Due Date by issuing an Addendum in accordance with Clause 2.10 uniformly for all Applicants.

2.15 Late Applications

Applications received by the Authority after the specified time on the Application Due Date shall not be eligible for consideration and shall be summarily rejected.

2.16 Modifications/substitution/withdrawal of Applications

- 2.16.1 The Applicant may modify, substitute or withdraw its Application after submission, provided that written notice of the modification, substitution or withdrawal is received by the Authority prior to the Application Due Date. No Application shall be modified, substituted or withdrawn by the Applicant on or after the Application Due Date.
- 2.16.2 The modification, substitution or withdrawal notice shall be prepared, sealed, marked, and delivered in accordance with Clause 2.13, with the envelopes being additionally marked "MODIFICATION", "SUBSTITUTION" or "WITHDRAWAL", as appropriate.
- 2.16.3 Any alteration/ modification in the Application or additional information supplied subsequent to the Application Due Date, unless the same has been expressly sought for by the Authority, shall be disregarded.

D EVALUATION PROCESS

2.17 Opening and Evaluation of Applications

- 2.17.1 The Authority shall open the Applications at 1130 hours IST on the Application Due Date, at the place specified in Clause 2.13.3 and in the presence of the Applicants who choose to attend.
- 2.17.2 Applications for which a notice of withdrawal has been submitted in accordance with Clause 2.16 shall not be opened.
- 2.17.3 The Authority will subsequently examine and evaluate Applications in accordance with the provisions set out in Section 3.

- 2.17.4 Applicants are advised that pre-qualification of Applicants will be entirely at the discretion of the Authority. Applicants will be deemed to have understood and agreed that no explanation or justification on any aspect of the Bidding Process or selection will be given.
- 2.17.5 Any information contained in the Application shall not in any way be construed as binding on the Authority, its agents, successors or assigns, but shall be binding against the Applicant if the Project is subsequently awarded to it on the basis of such information.
- 2.17.6 The Authority reserves the right not to proceed with the Bidding Process at any time without notice or liability and to reject any or all Application(s) without assigning any reasons.
- 2.17.7 If any information furnished by the Applicant is found to be incomplete, or contained in formats other than those specified herein, the Authority may, in its sole discretion, exclude the relevant project.
- 2.17.8 In the event that an Applicant claims credit for Eligible Activities, and such claim is determined by the Authority as incorrect or erroneous, the Authority shall reject such claim. Where any information is found to be patently false or amounting to a material misrepresentation, the Authority reserves the right to reject the Application and/ or Bid in accordance with the provisions of Clauses 2.7.2 and 2.7.3.

2.18 Confidentiality

the examination. clarification. Information relating to evaluation. recommendation for the short-listed pre-qualified Applicants shall not be disclosed to any person who is not officially concerned with the process or is not a retained professional advisor advising the Authority in relation to, or matters arising out of, or concerning the Bidding Process. The Authority will treat all information, submitted as part of Application, in confidence and will require all those who have access to such material to treat the same in confidence. The Authority may not divulge any such information unless it is directed to do so by any statutory entity that has the power under law to require its disclosure or is to enforce or assert any right or privilege of the statutory entity and/ or the Authority or as may be required by law or in connection with any legal process.

2.19 Tests of responsiveness

- 2.19.1 Prior to evaluation of Applications, the Authority shall determine whether each Application is responsive to the requirements of the RFQ. An Application shall be considered responsive only if:
 - a. it is received as per format at Appendix-I.
 - b. it is received by the Application Due Date including any extension thereof pursuant to Clause 2.14.2;
 - it is signed, sealed, bound together in hard cover, and marked as stipulated in Clauses 2.12 and 2.13;
 - d. it is accompanied by the Power of Attorney as specified in Clause 2.2.4, and in the case of a Consortium, the Power of Attorney as specified in Clause 2.2.5 (c);

- e. it contains all the information and documents (complete in all respects) as requested in this RFQ;
- f. it contains information in formats same as those specified in this RFQ;
- g. it contains certificates from its statutory auditors\$ for financial capacity of Applicant as per Clause 2.2.2 (B);
- h. it contains certificates from its statutory auditors for minimum average annual turnover from Eligible Activities as per Clauses 2.2.2(A) and 3.2.;
- it contains an attested copy of the receipt for payment of Rs. 1,000 (Rupees one thousand only) to Authority towards the cost of the RFQ document or it is accompanied by Demand Draft of Rs. 1,000 (Rupees one thousand only) in favor of Authority towards the cost of the RFQ document if RFQ has been downloaded by Applicant from website of DTTDC;
- j. it is accompanied by the Jt. Bidding Agreement (for Consortium), specific to the Project, as stipulated in Clause 2.2.5(g);
- k. it does not contain any condition or qualification; and
- I. it is not non-responsive in terms hereof.
- 2.19.2 The Authority reserves the right to reject any Application which is non-responsive and no request for alteration, modification, substitution or withdrawal shall be entertained by the Authority in respect of such Application.

2.20 Clarifications

- 2.20.1 To facilitate evaluation of Applications, the Authority may, at its sole discretion, seek clarifications from any Applicant regarding its Application. Such clarification(s) shall be provided within the time specified by the Authority for this purpose. Any request for clarification(s) and all clarification(s) in response thereto shall be in writing.
- 2.20.2 If an Applicant does not provide clarifications sought under Clause 2.20.1 above within the prescribed time, its Application shall be liable to be rejected. In case the Application is not rejected, the Authority may proceed to evaluate the Application by construing the particulars requiring clarification to the best of its understanding, and the Applicant shall be barred from subsequently questioning such interpretation of the Authority.

E QUALIFICATION AND BIDDING

2.21 Short-listing and notification

After the evaluation of Applications, the Authority would announce a list of shortlisted pre-qualified Applicants (Bidders) who will be eligible for participation in the Bid Stage. At the same time, the Authority would notify the other Applicants that they have not been short-listed. The Authority will not entertain any query or clarification from Applicants who fail to qualify.

^{\$} In case duly certified audited annual financial statements containing the requisite details are provided, a separate certification by statutory auditors would not be necessary in respect of Clause 2.19.1 (g). In jurisdictions that do not have statutory auditors, the firm of auditors which audits the annual accounts of the Applicant may provide the certificates required under this RFQ.

2.22 Submission of Bids

The Bidders will be requested to submit a Bid in the form and manner to be set out in the Bidding Documents.

Only pre-qualified Applicants shall be invited by the Authority to submit their Bids for the Project. The Authority is likely to provide a comparatively short time span for submission of the Bids for the Project. The Applicants are therefore advised to visit the site and familiarise themselves with the Project by the time of submission of the Application. No extension of time is likely to be considered for submission of Bids pursuant to invitation that may be issued by the Authority.

2.23 Proprietary data

All documents and other information supplied by the Authority or submitted by an Applicant to the Authority shall remain or become the property of the Authority. Applicants are to treat all information as strictly confidential and shall not use it for any purpose other than for preparation and submission of their Application. The Authority will not return any Application or any information provided along therewith.

2.24 Correspondence with the Applicant

Save and except as provided in this RFQ, the Authority shall not entertain any correspondence with any Applicant in relation to the acceptance or rejection of any Application.

3. CRITERIA FOR EVALUATION

3.1 Evaluation parameters

- 3.1.1 Only those Applicants who meet the eligibility criteria specified in Clause 2.2.2 above shall qualify for evaluation under this Section 3. Applications of firms/consortia who do not meet these criteria shall be rejected.
- 3.1.2 The Applicant's competence and capability is proposed to be established by the following parameters:
 - a. Technical Capacity; and
 - b. Financial Capacity

3.2 Eligible Activities

Following is the list of activities to be considered for experience under Eligible Activities:

- 3.2.1 Organizing performing arts
 - Plays and drams
 - Music and dance concerts
 - Theatre workshops for children
 - Dance classes
 - Other performing arts like puppet shows, magic shows etc
- 3.2.2 Organizing social and cultural events
 - Religious and cultural events
 - Theme based events
 - Exhibitions
 - Folk events and fairs
 - College festival events
- 3.2.3 Organizing trade and promotion activities
 - Handicrafts, regional products, and consumer products
 - Regional handicrafts such as pottery, wood and bamboo products
 - Flea markets
 - Product promotion activities
- 3.2.4 Banquet related operations
- 3.2.5 Hosting/organizing food festivals
- 3.2.6 Managing health-based and recreational facilities like gym and yoga
- 3.2.7 Educational activities like coaching classes, book clubs, and community libraries
- 3.2.8 Other Innovative Recreational Activities such as a sports facility

3.3 Technical information for purposes of evaluation

3.3.1 Experience for any activity relating to an Eligible Activities shall not be claimed by two or more Members of the Consortium. In other words, no double counting by a Consortium in respect of the same experience shall be permitted in any manner whatsoever

3.4 Details of Experience

- 3.4.1 The Applicants must provide the necessary information relating to Technical Capacity as per format at Annex-II of Appendix-I.
- 3.4.2 The Applicant should furnish the certified copies by Statutory Auditor of revenues from Eligible Activities in support of its claim of Technical Capacity.
- 3.4.3 The Applicant should furnish documentary evidence in form of work order/completion certificate for activities organized for clients or in form of brochures for activities organized by Applicant on its own in support of its claim of Technical Capacity for revenues from Eligible Activities.

3.5 Financial information for purposes of evaluation

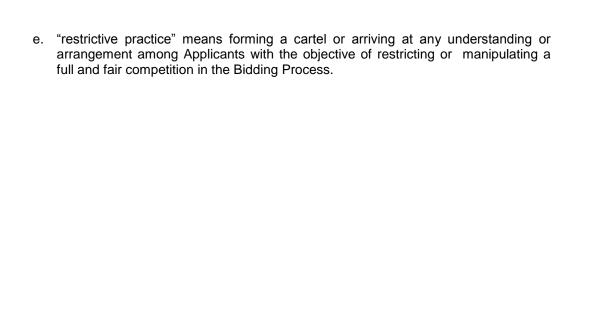
- 3.5.1 The Application must be accompanied by the Audited Annual Reports of the Applicant (of each Member in case of a Consortium) for the last 3 (three) financial years, preceding the year in which the Application is made.
- 3.5.2 In case the annual accounts for the latest financial year are not audited and therefore the Applicant cannot make it available, the Applicant shall give an undertaking to this effect and the statutory auditor shall certify the same. In such a case, the Applicant shall provide the Audited Annual Reports for 3 (three) years preceding the year for which the Audited Annual Report is not being provided.
- 3.5.3 The Applicant must establish the minimum Net Worth specified in Clause 2.2.2 (B), and provide details as per format at Annex-III of Appendix-I.

3.6 Short-listing of Applicants

- 3.6.1 The credentials of Applicants shall be measured in terms of their experience. The experience should be at least the minimum experience mentioned under Clause 2.2.2 (A). In case of a Consortium, the aggregate experience of each of its Members, who have an equity share of at least 26% in such Consortium, shall be summed up for arriving at the combined experience of the Consortium.
- 3.6.2 Minimum Average Annual Turnover equivalent to Rs 50 lakhs (rupees fifty lakhs only) in the immediately preceding last three years from Eligible Activities as provided in Clause 3.2
- 3.6.3 The Applicants having their experience or the Consortium having their aggregate experience over and above the minimum technical capacity mentioned under Clause 2.2.2 (A) shall be short-listed and invited for the Bid Stage.
- 3.6.4 The Authority may, in its discretion, maintain a reserve list of pre-qualified Applicants who may be invited to substitute the short-listed Applicants in the event of their withdrawal from the Bid Process or upon their failure to conform to the conditions specified herein; provided that a substituted Applicant shall be given at least 30 (thirty) days to submit its Bid.

4. FRAUD AND CORRUPT PRACTICES

- 4.1 The Applicants and their respective officers, employees, agents and advisers shall observe the highest standard of ethics during the Bidding Process. Notwithstanding anything to the contrary contained herein, the Authority may reject an Application without being liable in any manner whatsoever to the Applicant if it determines that the Applicant has, directly or indirectly or through an agent, engaged in corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice in the Bidding Process.
- 4.2 Without prejudice to the rights of the Authority under Clause 4.1 hereinabove, if an Applicant is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice during the Bidding Process, such Applicant shall not be eligible to participate in any tender or RFQ issued by the Authority during a period of 2 (two) years from the date such Applicant is found by the Authority to have directly or indirectly or through an agent, engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as the case may be.
- 4.3 For the purposes of this Clause 4, the following terms shall have the meaning hereinafter respectively assigned to them:
 - a. "corrupt practice" means (i) the offering, giving, receiving, or soliciting, directly or indirectly, of anything of value to influence the actions of any person connected with the Bidding Process (for avoidance of doubt, offering of employment to, or employing, or engaging in any manner whatsoever, directly or indirectly, any official of the Authority who is or has been associated in any manner, directly or indirectly, with the Bidding Process or the LOA or has dealt with matters concerning the O&M contract or arising therefrom, before or after the execution thereof, at any time prior to the expiry of one year from the date such official resigns or retires from or otherwise ceases to be in the service of the Authority, shall be deemed to constitute influencing the actions of a person connected with the Bidding Process); or (ii) save and except as permitted under sub clause (c) of Clause 2.2.1, engaging in any manner whatsoever, whether during the Bidding Process or after the issue of the LOA or after the execution of the O&M contract, as the case may be, any person in respect of any matter relating to the Project or the LOA or the O&M contract, who at any time has been or is a legal, financial or technical adviser of the Authority in relation to any matter concerning the Project;
 - b. "fraudulent practice" means a misrepresentation or omission of facts or suppression of facts or disclosure of incomplete facts, in order to influence the Bidding Process;
 - c. "coercive practice" means impairing or harming or threatening to impair or harm, directly or indirectly, any person or property to influence any person's participation or action in the Bidding Process;
 - d. "undesirable practice" means (i) establishing contact with any person connected with or employed or engaged by the Authority with the objective of canvassing, lobbying or in any manner influencing or attempting to influence the Bidding Process; or (ii) having a Conflict of Interest; and



5. PRE-APPLICATION CONFERENCE

- 5.1 A Pre-Application conference of the interested parties shall be convened at the designated date, time and place. A maximum of three representatives of each Applicant shall be allowed to participate on production of authority letter from the Applicant.
- 5.2 During the course of Pre-Application conference, the Applicants will be free to seek clarifications and make suggestions for consideration of the Authority. The Authority shall endeavour to provide clarifications and such further information as it may, in its sole discretion, consider appropriate for facilitating a fair, transparent and competitive Bidding Process. The Authority shall provide clarifications to only those queries which Authority has received in writing from the Bidders. The Authority will not provide clarifications to queries received orally.

6. MISCELLANEOUS

- 6.1 The Bidding Process shall be governed by, and construed in accordance with, the laws of India and the Courts at New Delhi shall have exclusive jurisdiction over all disputes arising under, pursuant to and/ or in connection with the Bidding Process.
- 6.2 The Authority, in its sole discretion and without incurring any obligation or liability, reserves the right, at any time, to;
 - a. suspend and/ or cancel the Bidding Process and/ or amend and/ or supplement the Bidding Process or modify the dates or other terms and conditions relating thereto;
 - b. consult with any Applicant in order to receive clarification or further information;
 - c. pre-qualify or not to pre-qualify any Applicant and/ or to consult with any Applicant in order to receive clarification or further information;
 - d. retain any information and/ or evidence submitted to the Authority by, on behalf of, and/ or in relation to any Applicant; and/ or
 - e. independently verify, disqualify, reject and/ or accept any and all submissions or other information and/ or evidence submitted by or on behalf of any Applicant.
- 6.3 It shall be deemed that by submitting the Application, the Applicant agrees and releases the Authority, its employees, agents and advisers, irrevocably, unconditionally, fully and finally from any and all liability for claims, losses, damages, costs, expenses or liabilities in any way related to or arising from the exercise of any rights and/ or performance of any obligations hereunder and the Bidding Documents, pursuant hereto, and/ or in connection with the Bidding Process, to the fullest extent permitted by applicable law, and waives any and all rights and/ or claims it may have in this respect, whether actual or contingent, whether present or in future.

APPENDIX I

Letter Comprising the Application for Pre-Qualification (Refer Clause 2.13.2)

Dated:

To,
Mr. Binay Bhushan,
General Manager,
Delhi Tourism and Transportation Development Corporation (DTTDC)
18-A, DDA SCO Complex, Defense Colony,
New Delhi-110024
Phone -011-24611712
Fax-011-24610500

Sub: Application for pre-qualification for Selection of Asset Manager for O&M of space below Raja Garden flyover, New Delhi

Dear Sir,

With reference to your RFQ document dated\$, I/we, having examined the RFQ document and understood its contents, hereby submit my/our Application for Qualification for the aforesaid project. The Application is unconditional and unqualified.

- 2. I/ We acknowledge that the Authority will be relying on the information provided in the Application and the documents accompanying such Application for pre-qualification of the Applicants for the aforesaid project, and we certify that all information provided in the Application and in Annexes I to III is true and correct; nothing has been omitted which renders such information misleading; and all documents accompanying such Application are true copies of their respective originals.
- 3. This statement is made for the express purpose of qualifying as a Bidder for the operation and maintenance of the aforesaid Project.
- 4. I/ We shall make available to the Authority any additional information it may find necessary or require to supplement or authenticate the Qualification statement.
- 5. I/ We acknowledge the right of the Authority to reject our Application without assigning any reason or otherwise and hereby waive, to the fullest extent permitted by applicable law, our right to challenge the same on any account whatsoever.
- 6. I/ We certify that in the last three years, we/ or any of the Consortium Members or have neither failed to perform on any contract, as evidenced by imposition of a penalty by an arbitral or judicial authority or a judicial pronouncement or arbitration award, nor been expelled from any project or contract by any public authority nor have had any contract terminated by any public authority for breach on our part.
- 7. I/ We declare that:
 - a. I/ We have examined and have no reservations to the RFQ document, including any Addendum issued by the Authority;

^{\$} All blank spaces shall be suitably filled up by the Applicant to reflect the particulars relating to such Applicant.

- b. I/ We do not have any conflict of interest in accordance with Clauses 2.2.1(b) and 2.2.1(c) of the RFQ document;
- c. I/We have not directly or indirectly or through an agent engaged or indulged in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice, as defined in Clause 4.3 of the RFQ document, in respect of any tender or request for proposal issued by or any agreement entered into with the Authority or any other public sector enterprise or any government, Central or State; and
- d. I/ We hereby certify that we have taken steps to ensure that in conformity with the provisions of Section 4 of the RFQ document, no person acting for us or on our behalf has engaged or will engage in any corrupt practice, fraudulent practice, coercive practice, undesirable practice or restrictive practice
- 8. I/ We understand that you may cancel the Bidding Process at any time and that you are neither bound to accept any Application that you may receive nor to invite the Applicants to Bid for the Project, without incurring any liability to the Applicants, in accordance with Clause 2.17.6 of the RFQ document.
- 9. I/ We believe that we/ our Consortium/ proposed Consortium satisfy(s) the Turnover and Net Worth criteria and meet(s) all the requirements as specified in the RFQ document and are/ is qualified to submit a Bid.
- 10. I/ We declare that we/ any Member of the Consortium are not a Member of a/ any other Consortium applying for pre-qualification.
- 11. I/ We certify that in regard to matters other than security and integrity of the country, we/ any Member of the Consortium have not been convicted by a Court of Law or indicted or adverse orders passed by a regulatory authority which could cast a doubt on our ability to undertake the Project or which relates to a grave offence that outrages the moral sense of the community.
- 12. I/ We further certify that in regard to matters relating to security and integrity of the country, we/ any Member of the Consortium have not been charge-sheeted by any agency of the Government or convicted by a Court of Law.
- 13. I/ We further certify that no investigation by a regulatory authority is pending either against us/ any Member of the Consortium or against our CEO or any of our directors/ managers/ employees.
- 14. I/ We undertake that in case due to any change in facts or circumstances during the Bidding Process, we are attracted by the provisions of disqualification in terms of the provisions of this RFQ, we shall intimate the Authority of the same immediately.
- 15. The Statement of Legal Capacity as per format provided at Annex-IV in Appendix-I of the RFQ document, and duly signed, is enclosed. The power of attorney for signing of Application and the power of attorney for Lead Member of consortium, as per format provided at Appendix II and III respectively of the RFQ, are also enclosed.
- 16. I/ We understand that the selected Bidder shall be an existing Company incorporated under the Indian Companies Act, 1956.
- 17. I/ We hereby irrevocably waive any right or remedy which we may have at any stage at law or howsoever otherwise arising to challenge or question any decision taken by the Authority in connection with the selection of Applicants, selection of the Bidder, or in connection with the

selection/ Bidding Process itself, in respect of the above mentioned Project and the terms and implementation thereof.

- 18. I/ We agree and undertake to abide by all the terms and conditions of the RFQ document.

In witness thereof, I/ we submit this Application under and in accordance with the terms of the RFQ document.

Yours faithfully,

Date: (Signature, name and designation of the Authorised Signatory)

Place: Name and seal of the Applicant/ Lead Member

Note: Paragraphs in square parenthesis may be omitted, if not applicable, or modified as necessary.

ANNEX-I

Details of Applicant

	a. Name:
1.	b. Country of incorporation:
	c. Address of the corporate headquarters and its branch office(s), if any, in India:
	d. Date of incorporation and/ or commencement of business:
2.	Brief description of the Company including details of its main lines of business and proposed role and responsibilities in this Project:
3.	Details of individual(s) who will serve as the point of contact/ communication for the Authority: a. Name:
	b. Designation:
	c. Company:
	d. Address:
	e. Telephone Number: f. E-Mail Address:
	g. Fax Number:
4.	Particulars of the Authorised Signatory of the Applicant: a. Name:
	b. Designation:
	c. Address:
	d. Phone Number:
	e. Fax Number:
5.	 In case of a Consortium: a. The information above (1-4) should be provided for all the Members of the Consortium. b. A copy of the Jt. Bidding Agreement, as envisaged in Clause 2.2.5(g) should be attached to the Application. c. Information regarding the role of each Member should be provided as per table

below:

SI. No.	Name of Member	Role* {Refer Clause 2.2.5(d)}\$	Percentage of equity in the Consortium {Refer Clauses 2.2.5(a), (c) & (g)}
1.			
2.			
3.			

^{*} The role of each Member, as may be determined by the Applicant, should be indicated in accordance with instruction 7 at Annex-III.

d. The following information shall also be provided for each Member of the Consortium:

Name of Applicant / member of Consortium

No.	Criteria	Yes	No
1.	Has the Applicant/constituent of the Consortium been		
	barred by the Government of India, Government of NCT,		
	or DTTDC, from participating in any project?		
2.	If the answer to 1 is yes, does the bar subsist as on the		
	date of Application?		
3.	Has the Applicant/constituent of the Consortium paid		
	liquidated damages of more than 5% of the contract value		
	in a contract due to delay or has been penalized due to		
	any other reason in relation to execution of a contract, in		
	the last three years?		

6. A statement by the Applicant and each of the Members of its Consortium (where applicable) disclosing material nonperformance or contractual non-compliance in past projects, contractual disputes and litigation/ arbitration in the recent past is given below (Attach extra sheets, if necessary):

\$ All provisions contained in curly parenthesis shall be suitably modified by the Applicant to reflect the particulars relating to such Applicant.

27

ANNEX-II

Technical Capacity of the Applicant

(Refer to Clause 2.2.2(A), 3.2 and 3.3. of the RFQ)

Applicant Type [#]	Details ^{\$\$}	Year 1	Year 2	Year 3	Average
Single entity	Total Turnover				
Applicant	Turnover from Eligible Activities				
Consortium	Total Turnover				
Member 1	Turnover from Eligible Activities				
Consortium Member 2	Total Turnover				
Welliber 2	Turnover from Eligible Activities				
Consortium Member 3	Total Turnover				
Wellber	Turnover from Eligible Activities				
Total	Total Turnover				
Total	Turnover from Eligible Activities				

Note: Year 1 will be the latest completed financial year, preceding the bidding. Year 2 shall be the year immediately preceding Year 1 and so on. in the event that the Bid Due Date falls within three months of the closing of the latest financial year of an Applicant, it shall ignore such financial year for the purposes of its Bid and furnish all its information and certification with reference to the 3 (three) years, as the case may be, preceding its latest financial year. For the avoidance of doubt, financial year shall, for the purposes of a Bid hereunder, mean the accounting year followed by the Applicant in the course of its normal business.

[#] An Applicant consisting of a single entity should fill in details as per the row titled Single entity Applicant and ignore the rows titled Consortium Member. In case of a Consortium, the row titled Single entity Applicant may be ignored.

^{\$\$} For conversion of US Dollars to Rupees, the rate of conversion shall be Rupees [50 (fifty)] to a US Dollar. In case of any other currency, the same shall first be converted to US Dollars as on the date 60 (sixty) days prior to the Application Due Date, and the amount so derived in US Dollars shall be converted into Rupees at the aforesaid rate. The conversion rate of such

currencies shall be the daily representative exchange rates published by the International Monetary Fund for the relevant date.

ANNEX-III

Financial Capacity of the Applicant

(Refer to Clauses 2.2.2(B), 2.2.3 (ii) and 3.5 of the RFQ)

(In Rs. crore^{\$\$})

Applicant type ^⁵	Member Code [£]	Net Worth
		Year 1
(1)	(2)	(3)
Single entity Applicant		
Consortium Member 1		
Consortium Member 2		
Consortium Member 3		
TOTAL		

Instructions:

- 1. The Applicant/ its constituent Consortium Members shall attach copies of the balance sheets, financial statements and Annual Reports for 3 (three) years preceding the Application Due Date. The financial statements shall:
 - a. reflect the financial situation of the Applicant or Consortium Members where the Applicant is relying on its Associate's financials;
 - b. be audited by a statutory auditor;
 - c. be complete, including all notes to the financial statements; and
 - d. correspond to accounting periods already completed and audited (no statements for partial periods shall be requested or accepted).
- 2. Net Worth shall mean (Subscribed and Paid-up Equity + Reserves) less (Revaluation reserves + miscellaneous expenditure not written off + reserves not available for distribution to equity shareholders).
- 3. Year 1 will be the latest completed financial year, preceding the bidding. In case the Application Due Date falls within 3 (three) months of the close of the latest financial year, refer to Clause 2.2.9.
- 4. In the case of a Consortium, a copy of the Jt. Bidding Agreement shall be submitted in accordance with Clause 2.2.5 (g) of the RFQ document.
- 5. The Applicant shall also provide the name and address of the Bankers to the Applicant.

30

^{\$} An Applicant consisting of a single entity should fill in details as per the row titled Single entity Applicant and ignore the rows titled Consortium Members. In case of a Consortium, row titled Single entity Applicant may be ignored.

[£] For Member Code, see instruction 7 at Annex-III of this Appendix-I.

- 6. The Applicant shall provide an Auditor's Certificate specifying the net worth of the Applicant and also specifying the methodology adopted for calculating such net worth in accordance with Clause 2.2.3 (ii) of the RFQ document.
- 7. Member Code shall indicate NA for Not Applicable in case of a single entity Applicant. For other Members, the following abbreviations are suggested viz. LM means Lead Member, TM means Technical Member, FM means Financial Member, OMM means Operation & Maintenance Member; and OM means Other Member.

ANNEX-IV

Statement of Legal Capacity

(To be forwarded on the letterhead of the Applicant/ Lead Member of Consortium)

Ref. Date:
To,
Mr. Binay Bhushan, General Manager, Delhi Tourism and Transportation Development Corporation (DTTDC) 18-A, DDA SCO Complex, Defense Colony, New Delhi-110024 Phone -011-24611712 Fax-011-24610500
Dear Sir,
We hereby confirm that we/ our members in the Consortium (constitution of which has been described in the Application) satisfy the terms and conditions laid out in the RFQ document.
We have agreed that (insert member's name) will act as the Lead Member of our consortium.*
We have agreed that (insert individual's name) will act as our representative/will act as the representative of the consortium on its behalf* and has been duly authorized to submit the RFQ. Further, the authorised signatory is vested with requisite powers to furnish such letter and authenticate the same.
Thanking you,
Yours faithfully,
(Signature, name and designation of the authorised signatory)
For and on behalf of

^{*}Please strike out whichever is not applicable.

APPENDIX II

Power of Attorney for signing of Application

(Refer Clause 2.2.4)

Know all men by these presents, We	(name of the firm
and address of the registered office) do hereby i	
authorise Mr./ Ms (name), son / daughter / wife of	
	employed with us/ the Lead Member of our
Consortium and holding the position of	, as our true and lawful
attorney (hereinafter referred to as the "Attorney")	
acts, deeds and things as are necessary or rec	quired in connection with or incidental to
submission of our Application for pre-qualification	on and submission of our bid for the Selection
of Asset Manager for O&M of space below Raja	Garden flyover, New Delhi including but not
limited to signing and submission of all Application	ons, bids and other documents and writings,
participate in Pre-Applications and other conferer	nces and providing information/ responses to
the Delhi Tourism and Transportation Developme	nt Corporation (the "Authority"), representing
us in all matters before the Authority, signing and	execution of all contracts including the O&M
Contract and undertakings consequent to accepta	
Authority in all matters in connection with or rela	
Project and/ or upon award thereof to us and/or t	ill the entering into of the O&M contract with
the Authority.	
AND we hareby caree to retify and confirm and do	horoby retify and confirm all cate doods and
AND we hereby agree to ratify and confirm and do things done or caused to be done by our said	
powers conferred by this Power of Attorney and th	
Attorney in exercise of the powers hereby conferre	
been done by us.	ed shall and shall always be deemed to have
•	
IN WITNESS WHEREOF WE,	
HAVE EXECUTED THIS POWER OF ATTORNEY	
	F
	For
	(Signature, name, designation and address)
Witnesses:	,
1.	/Nlata::aad\
2.	(Notarised)

Accepted
Signature)
Name, Title and Address of the Attorney)

Notes:

- The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.
- Wherever required, the Applicant should submit for verification the extract of the charter documents and documents such as a board or shareholders' resolution/power of attorney in favour of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the Applicant.

APPENDIX III

Power of Attorney for Lead Member of Consortium

(Refer Clause 2.2.4)

Whereas the Delhi Tourism and Transportation Development Authority ("the Authority") has invited Applications from interested parties for the Selection of Asset Manager for O&M of space below Raja Garden flyover, New Delhi (the "Project").
Whereas,
NOW THEREFORE KNOW ALL MEN BY THESE PRESENTS
We,
AND hereby agree to ratify and confirm and do hereby ratify and confirm all acts, deeds and things done or caused to be done by our said Attorney pursuant to and in exercise of the powers conferred by this Power of Attorney and that all acts, deeds and things done by our said Attorney in exercise of the powers hereby conferred shall and shall always be deemed to have been done by us/ Consortium.
IN WITNESS WHEREOF WE THE PRINCIPALS ABOVE NAMED HAVE EXECUTED THIS POWER OF ATTORNEY ON THIS
For(Signature)
(Name & Title)

	For(Signature)
	(Name & Title)
	For
	(Signature)
	(Name & Title)
Witnesses:	,
1.	
2.	
(Executants)	

Notes:

■ The mode of execution of the Power of Attorney should be in accordance with the procedure, if any, laid down by the applicable law and the charter documents of the executant(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.

(To be executed by all the Members of the Consortium)

 Also, wherever required, the Applicant should submit for verification the extract of the charter documents and documents such as a board or shareholders' resolution/ power of attorney in favour of the person executing this Power of Attorney for the delegation of power hereunder on behalf of the Applicant.

APPENDIX IV

Joint Bidding Agreement

(Refer Clause 2.13.2)

(To be executed o n Stamp paper of appropriate value)

THIS JOINT BIDDING AGREEMENT is entered into on this the day of 20							
ΑN	AMONGST						
1.	{ Limited, a company incorporated under the Companies Act, 1956} and having its registered office at (hereinafter referred to as the "First Part" which expression shall, unless repugnant to the context include its successors and permitted assigns)						
ΑN	ID						
2.	{ Limited, a company incorporated under the Companies Act, 1956} and having its registered office at (hereinafter referred to as the "Second Part" which expression shall, unless repugnant to the context include its successors and permitted assigns)						
ΑN	ID						
3.	{ Limited, a company incorporated under the Companies Act, 1956 and having its registered office at (hereinafter referred to as the "Third Part" which expression shall, unless repugnant to the context include its successors and permitted assigns)}						
	The above mentioned parties of the FIRST, SECOND and THIRD and PART are collectively referred to as the "Parties" and each is individually referred to as a "Party"						

WHEREAS,

- B. The Parties are interested in jointly bidding for the Project as members of a Consortium and in accordance with the terms and conditions of the RFQ document and other bid documents in respect of the Project, and
- C. It is a necessary condition under the RFQ document that the members of the Consortium shall enter into a Joint Bidding Agreement and furnish a copy thereof with the Application.

NOW IT IS HEREBY AGREED as follows:

1. Definitions and Interpretations

In this Agreement, the capitalised terms shall, unless the context otherwise requires, have the meaning ascribed thereto under the RFQ.

2. Consortium

- 2.1 The Parties do hereby irrevocably constitute a consortium (the "Consortium") for the purposes of jointly participating in the Bidding Process for the Project.
- 2.2 The Parties hereby undertake to participate in the Bidding Process only through this Consortium and not individually and/ or through any other consortium constituted for this Project, either directly or indirectly.

3. Covenants

The Parties hereby undertake that in the event the Consortium is declared the selected Bidder and awarded the Project, it shall incorporate a special purpose vehicle (the "SPV") under the Indian Companies Act, 1956 for entering into a O&M contract with the Authority and for performing all its obligations as the Asset Manager in terms of the O&M contract for the Project.

4. Role of the Parties

The Parties hereby undertake to perform the roles and responsibilities as described below:

- a. Party of the First Part shall be the Lead member of the Consortium and shall have the power of attorney from all Parties for conducting all business for and on behalf of the Consortium during the Bidding Process and until the Appointed Date under the O&M contract when all the obligations of the SPV shall become effective;
- b. Party of the Second Part shall be {the Technical Member} of the Consortium;
- c. Party of the Third Part shall be {the Financial Member} of the Consortium; and

5. Joint and Several Liability

The Parties do hereby undertake to be jointly and severally responsible for all obligations and liabilities relating to the Project and in accordance with the terms of the RFQ, RFP and the O&M contract, till such time as the O&M contract for for the Project is signed.

6. Shareholding in the SPV

6.1	The Parties	agree tha	t the propo	ortion of	shareholding	among	the Partie	s in the	SPV	shall be
	as follows:	•			_	_				

First Party:

Second Party:

Third Party:

- 6.2 The Parties undertake that a minimum of 26% (twenty six per cent) of the subscribed and paid up equity share capital of the SPV shall, at all times till the fifth anniversary of the date of signing of the contract of the Project, be held by the Parties of the First, {Second and Third} Part whose turnover and net-worth have been reckoned for the purposes of qualification and short-listing of Applicants for the Project in terms of the RFQ.
- 6.3 The Parties undertake that they shall collectively hold at least 51% (fifty one per cent) of the subscribed and paid up equity share capital of the SPV at all times until the end of the contract period of the Project.

- 6.4 the Lead Member undertake that it will hold at least 26% (twenty six per cent) of the subscribed and paid up equity of the SPV at all times until the end of the contract period of the Project.
- 6.5 The Parties undertake that they shall comply with all equity lock-in requirements set forth in the O&M contract.

7. Representation of the Parties

Each Party represents to the other Parties as of the date of this Agreement that:

- a. Such Party is duly organised, validly existing and in good standing under the laws of its incorporation and has all requisite power and authority to enter into this Agreement;
- b. The execution, delivery and performance by such Party of this Agreement has been authorised by all necessary and appropriate corporate or governmental action and a copy of the extract of the charter documents and board resolution/ power of attorney in favour of the person executing this Agreement for the delegation of power and authority to execute this Agreement on behalf of the Consortium Member is annexed to this Agreement, and will not, to the best of its knowledge:
 - i. require any consent or approval not already obtained;
 - ii. violate any Applicable Law presently in effect and having applicability to it;
 - iii. violate the memorandum and articles of association, by-laws or other applicable organisational documents thereof;
 - iv. violate any clearance, permit, contract, grant, license or other governmental authorisation, approval, judgement, order or decree or any mortgage agreement, indenture or any other instrument to which such Party is a party or by which such Party or any of its properties or assets are bound or that is otherwise applicable to such Party; or
 - v. create or impose any liens, mortgages, pledges, claims, security interests, charges or Encumbrances or obligations to create a lien, charge, pledge, security interest, encumbrances or mortgage in or on the property of such Party, except for encumbrances that would not, individually or in the aggregate, have a material adverse effect on the financial condition or prospects or business of such Party so as to prevent such Party from fulfilling its obligations under this Agreement;
- c. this Agreement is the legal and binding obligation of such Party, enforceable in accordance with its terms against it; and
- d. there is no litigation pending or, to the best of such Party's knowledge, threatened to which it or any of its Affiliates is a party that presently affects or which would have a material adverse effect on the financial condition or prospects or business of such Party in the fulfillment of its obligations under this Agreement.

8. Termination

This Agreement shall be effective from the date hereof and shall continue in full force and effect until the O&M contract is signed, in case the Project is awarded to the Consortium. However, in case the Consortium is either not pre-qualified for the Project or does not get selected for award of the Project, the Agreement will stand terminated in case the Applicant

is not pre-qualified or upon return of the Bid Security by the Authority to the Bidder, as the case may be.

9. Miscellaneous

- 9.1 This Joint Bidding Agreement shall be governed by laws of India.
- 9.2 The Parties acknowledge and accept that this Agreement shall not be amended by the Parties without the prior written consent of the Authority.

IN WITNESS WHEREOF THE PARTIES ABOVE NAMED HAVE EXECUTED AND DELIVERED THIS AGREEMENT AS OF THE DATE FIRST ABOVE WRITTEN.

SIGNED, SEALED AND DELIVERED SIGNED, SEALED AND DELIVERED

For and on behalf of LEAD MEMBER:

SECOND PART

(Signature)

(Designation)

(Name)

(Address)

(Signature)
(Name)
(Designation)
(Address)

SIGNED, SEALED AND DELIVERED

For and on behalf of THIRD PART

(Signature) (Name) (Designation) (Address)

Notes:

- 1. The mode of the execution of the Joint Bidding Agreement should be in accordance with the procedure, if any, laid down by the Applicable Law and the charter documents of the executant(s) and when it is so required, the same should be under common seal affixed in accordance with the required procedure.
- 2. Each Joint Bidding Agreement should attach a copy of the extract of the charter documents and documents such as resolution / power of attorney in favour of the person executing this Agreement for the delegation of power and authority to execute this Agreement on behalf of the Consortium Member.

APPENDIX V

Project Information

Delhi Tourism and Transportation Development Corporation (DTTDC) is an undertaking of the Government of Delhi. It was incorporated in 1975 to promote tourism in the capital city of India. As a part of its endeavor to make Delhi a modern and tourist-friendly city, DTTDC has undertaken various initiatives in recent years for the development of tourism infrastructure, conservation of monuments and heritage, and tourist facilitation.

One such initiative of DTTDC is the development of the space under the flyover located at Raja Garden at the Ring Road intersection that leads to Najafghar at one end and Punjabi Bagh on the other. The Raja Garden Flyover is located in one of busiest and most rapidly developing areas of New Delhi on the Ring Road. The flyover is in the vicinity of prime residential localities such as Rajouri Garden, Raja Garden, and Raghubir Nagar, and on direct route from Punjabi Bagh at one end and leading to Najafghar on the other end.

The project site is located in the heart of West Delhi. Patel Nagar, Punjabi Bagh, Pitampura, Rohini, Dwarka, Janakpuri, and Rajauri Garden are the major localities of West Delhi. Places in West Delhi are famous for their trendy markets where one can shop for a range of things like clothes, home furnishing items, and home durable goods. This part of Delhi has witnessed a good growth with new developments taking place. Be it malls, shopping complexes, cinema halls or office complexes, the region has seen tremendous growth in every area. West Delhi also has some good schools and colleges which have their place on the education map of Delhi.

This project has been conceived as a neighborhood cultural centre, with attractive components amidst innovative landscaping to provide a recreational area to the neighborhood population and other visitors. The total area of the site is around 14,455 square meters, which is approximately 3.57 acres. Of this total area, semi-permanent structures cover 1,759 square meters; the total paved surface is 4,300 square meters, and the green area spreads over 8,396 square meters. The semi-permanent structures at the facility are as follows:

- Hall: Three halls with areas of 255 sq m, 255 sq m, and 260 sq m respectively
- Amphitheatre: One amphitheatre of 435 sq m size and a seating capacity of 250-300 persons
- **Green room and toilets:** Adjacent to the amphitheatre are the green room and toilets which are approximately 57 sq mt each in size
- **Food court:** Spread over an area of 175 sq m covered area with open seating and a dispensing counter
- Kiosks: Five kiosks of 10 sq m each at the project facility
- Public conveniences: Two public conveniences of 40 sq m each
- Open sitting area: The open sitting area is spread out over 233 sq m approx.

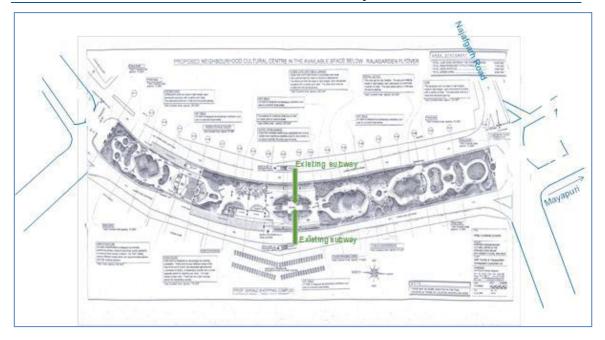


Exhibit 1: Site Plan of the Project Site

Project Structure for the Project: The project structure identified for the project is provided below. All the rights and obligations of DTTDC and Asset Manager will be detailed out O&M contract documents to be issued to the short listed Applicants in the Bidding Stage:

- Rights: DTTDC shall have the right to a) payment of Annual Premium from Asset Manager at the beginning of each year during the contract period and b) Gross Revenue Sharing as quoted by the Asset Manager. The Asset Manager shall have the right to: a) Operate and maintain the project site as per the contract terms, and b) Sublease the facilities for carrying out the permitted activities and earn revenue thereof.
- Obligations: The DTTDC shall: a) Make available to the asset manager the project site free of all encumbrances and b) Assist asset manager to acquire approvals required for carrying out the permitted activities. The Asset manager shall: a) Maintain the project site as an ongoing concern, b) Make regular payment for utilities' bills, and c) Acquire approvals/permits from appropriate authorities for carrying out the permitted activities. At the end of the contract period, the facility would revert back to DTTDC free of cost and free of all encumbrances.

The photographs of semi-permanent structures at the facility are provided in the exhibits given below.

Exhibit 2: The Amphitheatre

Exhibit 3 Rehearsal cum Dressing Room





Exhibit 4 Open Seating Area for Food Court

Exhibit 5 Open Green Space





Exhibit 6 One of Five Kiosks



Exhibit 7 Flyover going through Project Site



Exhibit 8 View of Mall from Project Site



Exhibit 9 Open Sitting Area



Exhibit 10 Flyover going through project site



Exhibit 11 Exhibition Hall



Pedestrian connectivity: The site is well connected by subways on either side. The subways are accessible from either side of the road. The subways open in the middle of the site and can serve as entry points for visitors. The subways provide safe passage for visitors to cross the road and enter into the facility.